



Risk Assessment and Mitigation Phase

(Chapter SCG-Risk-5-QWP) Incident Involving an Employee Workpapers

May 17, 2021

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| Overall Workpaper Description | This workpaper file explains the risk scoring and Risk Spend Efficiency (RSE) quantification. It contains necessary information and sources for calculating the risk score and RSE for respective mitigations and controls filed in the 2021 RAMP. |
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| "Master Inputs" Tab | This sheet contains the major MAVF inputs for risk scoring |
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| "RSE Summary" Tab | This sheet presents a summarized view of RSE scoring |
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| RSE Equation | $\text{Risk Reduction} = (\text{Pre} - \text{Mitigated LoRE} * \text{Pre} - \text{Mitigated CoRE}) - (\text{Post} - \text{Mitigated LoRE} * \text{Post} - \text{Mitigated CoRE})$ |
| | $\text{Discounted Time} = 1 - \left(\frac{1}{\frac{(1 + \text{Benefit Discount Rate})^{\text{Benefits Lifetime}}}{\text{Benefit Discount Rate}}} \right)$ |
| | $\text{RSE per \$M} = \frac{\text{Risk Reduction} * \text{Discounted Time}}{\text{Total Cost (\$M)}}$ |

Master Inputs

Discount Factors

Benefit Discount Factor 3.00%

MAVF Framework

| | Range | Weight |
|--------------------------------|-------|--------|
| Safety Index | 20 | 60% |
| Reliability Index | 1 | 23% |
| Financial Cost | 500 | 15% |
| Stakeholder Satisfaction Index | 100 | 2% |

2021 RAMP
 SCG-RISK-5-QWP
 RSE Summary

| ID | Mitigation Name | Lifetime Benefit | Total Cost (\$k) | % Change in LoRE |
|----------------|--|------------------|------------------|------------------|
| SCG-RISK-5-A01 | Alternative - Develop internal expertise for expanded safety culture assessment* | 1.0 | \$225 | 0.02% |
| SCG-RISK-5-A02 | Alternative - OSHA Voluntary Protection Program* | 1.0 | \$350 | 0.20% |
| SCG-RISK-5-A03 | Alternative - Workplace Violence Training Alternative* | 1.0 | \$50 | 0.03% |
| SCG-RISK-5-M04 | Creation of a Safety Video Library* | 1.0 | \$50 | 0.04% |
| SCG-RISK-5-C02 | Drug and Alcohol Testing Programs* | 1.0 | \$498 | 0.56% |
| SCG-RISK-5-C04 | Employee Safety Training and Awareness Programs* | 1.0 | \$438 | 0.74% |
| SCG-RISK-5-C03 | Employee Wellness Programs | 1.0 | \$2,648 | 0.10% |
| SCG-RISK-5-M05 | Expanded Safety Culture Assessments* | 1.0 | \$50 | 0.02% |
| SCG-RISK-5-M06 | Industrial Hygiene Program Expansion* | 1.0 | \$150 | 0.35% |
| SCG-RISK-5-M02 | Industrial Hygiene Program Refresh | 1.0 | \$971 | 0.01% |
| SCG-RISK-5-C07 | Near Miss, Stop the Job and Jobsite Safety Programs* | 1.0 | \$438 | 0.69% |
| SCG-RISK-5-M01 | OSHA Construction Certification Training* | 1.0 | \$54 | 0.07% |
| SCG-RISK-5-M03 | Proactive Monitoring and Indoor Air Quality and Chemicals of Concern* | 1.0 | \$60 | 0.04% |
| SCG-RISK-5-C05 | Safe Driving Programs* | 1.0 | \$1,179 | 0.51% |

2021 RAMP
 SCG-RISK-5-QWP
 RSE Summary

| ID | Mitigation Name | Lifetime Benefit | Total Cost (\$k) | % Change in LoRE |
|----------------|---|------------------|------------------|------------------|
| SCG-RISK-5-C08 | Safety Culture Programs* | 1.0 | \$810 | 0.24% |
| SCG-RISK-5-C09 | Utilizing Industry Best Practices and Benchmarking* | 1.0 | \$1,066 | 0.20% |
| SCG-RISK-5-M07 | Workplace Violence Prevention Program Enhancements* | 5.0 | \$732 | 0.11% |
| SCG-RISK-5-C10 | Workplace Violence Prevention Programs* | 16.0 | \$7,698 | 11.44% |

* Mitigation has adjustment in "% Change in LoRE" field to account for variance in RSE calculation.

2021 RAMP
 SCG-RISK-5-QWP
 RSE Summary

| ID | Mitigation Name | Pre-Mitigated LoRE | CoRE Safety | CoRE Financial | CoRE Reliability |
|----------------|--|--------------------|-------------|----------------|------------------|
| SCG-RISK-5-A01 | Alternative - Develop internal expertise for expanded safety culture assessment* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-A02 | Alternative - OSHA Voluntary Protection Program* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-A03 | Alternative - Workplace Violence Training Alternative* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-M04 | Creation of a Safety Video Library* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-C02 | Drug and Alcohol Testing Programs* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-C04 | Employee Safety Training and Awareness Programs* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-C03 | Employee Wellness Programs | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-M05 | Expanded Safety Culture Assessments* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-M06 | Industrial Hygiene Program Expansion* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-M02 | Industrial Hygiene Program Refresh | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-C07 | Near Miss, Stop the Job and Jobsite Safety Programs* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-M01 | OSHA Construction Certification Training* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-M03 | Proactive Monitoring and Indoor Air Quality and Chemicals of Concern* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-C05 | Safe Driving Programs* | 553.09 | 3.34 | 0.58 | 0.00 |

2021 RAMP
 SCG-RISK-5-QWP
 RSE Summary

| ID | Mitigation Name | Pre-Mitigated LoRE | CoRE Safety | CoRE Financial | CoRE Reliability |
|----------------|---|--------------------|-------------|----------------|------------------|
| SCG-RISK-5-C08 | Safety Culture Programs* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-C09 | Utilizing Industry Best Practices and Benchmarking* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-M07 | Workplace Violence Prevention Program Enhancements* | 553.09 | 3.34 | 0.58 | 0.00 |
| SCG-RISK-5-C10 | Workplace Violence Prevention Programs* | 553.09 | 3.34 | 0.58 | 0.00 |

* Mitigation has adjustment in "% Change in LoRE" field to account for var

2021 RAMP
 SCG-RISK-5-QWP
 RSE Summary

| ID | Mitigation Name | CoRE Stakeholder Satisfaction | CoRE | Post-Mitigated LoRE | Risk Reduction |
|----------------|--|-------------------------------|------|---------------------|----------------|
| SCG-RISK-5-A01 | Alternative - Develop internal expertise for expanded safety culture assessment* | 0.90 | 4.82 | 553.04 | 0.46 |
| SCG-RISK-5-A02 | Alternative - OSHA Voluntary Protection Program* | 0.90 | 4.82 | 552.53 | 5.26 |
| SCG-RISK-5-A03 | Alternative - Workplace Violence Training Alternative* | 0.90 | 4.82 | 553.09 | 0.83 |
| SCG-RISK-5-M04 | Creation of a Safety Video Library* | 0.90 | 4.82 | 552.97 | 1.12 |
| SCG-RISK-5-C02 | Drug and Alcohol Testing Programs* | 0.90 | 4.82 | 548.12 | 14.98 |
| SCG-RISK-5-C04 | Employee Safety Training and Awareness Programs* | 0.90 | 4.82 | 547.89 | 19.62 |
| SCG-RISK-5-C03 | Employee Wellness Programs | 0.90 | 4.82 | 552.53 | 2.67 |
| SCG-RISK-5-M05 | Expanded Safety Culture Assessments* | 0.90 | 4.82 | 553.04 | 0.46 |
| SCG-RISK-5-M06 | Industrial Hygiene Program Expansion* | 0.90 | 4.82 | 552.12 | 9.21 |
| SCG-RISK-5-M02 | Industrial Hygiene Program Refresh | 0.90 | 4.82 | 553.04 | 0.22 |
| SCG-RISK-5-C07 | Near Miss, Stop the Job and Jobsite Safety Programs* | 0.90 | 4.82 | 551.15 | 18.41 |
| SCG-RISK-5-M01 | OSHA Construction Certification Training* | 0.90 | 4.82 | 552.90 | 1.82 |
| SCG-RISK-5-M03 | Proactive Monitoring and Indoor Air Quality and Chemicals of Concern* | 0.90 | 4.82 | 552.98 | 1.03 |
| SCG-RISK-5-C05 | Safe Driving Programs* | 0.90 | 4.82 | 518.32 | 13.60 |

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 SCG-RISK-5-QWP
 RSE Summary

| ID | Mitigation Name | CoRE Stakeholder Satisfaction | CoRE | Post-Mitigated LoRE | Risk Reduction |
|----------------|---|-------------------------------|------|---------------------|----------------|
| SCG-RISK-5-C08 | Safety Culture Programs* | 0.90 | 4.82 | 552.41 | 6.44 |
| SCG-RISK-5-C09 | Utilizing Industry Best Practices and Benchmarking* | 0.90 | 4.82 | 552.53 | 5.27 |
| SCG-RISK-5-M07 | Workplace Violence Prevention Program Enhancements* | 0.90 | 4.82 | 553.09 | 2.99 |
| SCG-RISK-5-C10 | Workplace Violence Prevention Programs* | 0.90 | 4.82 | 553.07 | 305.20 |

* Mitigation has adjustment in "% Change in LoRE" field to account for var

2021 RAMP
 SCG-RISK-5-QWP
 RSE Summary

| ID | Mitigation Name | Discounted Time | RSE per \$Million | Data Sources |
|----------------|--|-----------------|-------------------|---|
| SCG-RISK-5-A01 | Alternative - Develop internal expertise for expanded safety culture assessment* | 0.97 | 2.00 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |
| SCG-RISK-5-A02 | Alternative - OSHA Voluntary Protection Program* | 0.97 | 14.60 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |
| SCG-RISK-5-A03 | Alternative - Workplace Violence Training Alternative* | 0.97 | 16.10 | >SME Input |
| SCG-RISK-5-M04 | Creation of a Safety Video Library* | 0.97 | 21.70 | > Effectiveness of an Online Training System: Proceedings of the National Academy of Sciences of the United States of America >SME Input |
| SCG-RISK-5-C02 | Drug and Alcohol Testing Programs* | 0.97 | 29.20 | > Historical SoCalGas Drug & Alcohol Testing Results [2015 - 2019] >Drug and Alcohol Related Injury Incident Rate: National Council on Alcoholism and Drug Dependence >Drug and Alcohol Related Vehicular Incident Rate: National Highway Traffic Safety Administration |
| SCG-RISK-5-C04 | Employee Safety Training and Awareness Programs* | 0.97 | 43.50 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |
| SCG-RISK-5-C03 | Employee Wellness Programs | 0.97 | 0.98 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |
| SCG-RISK-5-M05 | Expanded Safety Culture Assessments* | 0.97 | 8.90 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |
| SCG-RISK-5-M06 | Industrial Hygiene Program Expansion* | 0.97 | 59.60 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >Internal Resource Count >Increased Productivity / Hygiene Effectiveness: National Library of Medicine >SME Input |
| SCG-RISK-5-M02 | Industrial Hygiene Program Refresh | 0.97 | 0.22 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >Increased Productivity / Hygiene Effectiveness: National Library of Medicine >SME Input |
| SCG-RISK-5-C07 | Near Miss, Stop the Job and Jobsite Safety Programs* | 0.97 | 40.80 | >Quality Management 20128 - 2020 Trending Data |
| SCG-RISK-5-M01 | OSHA Construction Certification Training* | 0.97 | 32.80 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |
| SCG-RISK-5-M03 | Proactive Monitoring and Indoor Air Quality and Chemicals of Concern* | 0.97 | 16.70 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >Increased Productivity / Hygiene Effectiveness: National Library of Medicine >SME Input |
| SCG-RISK-5-C05 | Safe Driving Programs* | 0.97 | 11.20 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |

2021 RAMP
 SCG-RISK-5-QWP
 RSE Summary

| ID | Mitigation Name | Discounted Time | RSE per \$Million | Data Sources |
|----------------|---|-----------------|-------------------|--|
| SCG-RISK-5-C08 | Safety Culture Programs* | 0.97 | 7.72 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |
| SCG-RISK-5-C09 | Utilizing Industry Best Practices and Benchmarking* | 0.97 | 4.80 | >Internal OSHA Reportable Incident Rate & Safety Consequence data >SME Input |
| SCG-RISK-5-M07 | Workplace Violence Prevention Program Enhancements* | 4.58 | 18.70 | >Private Sector Workplace Violence Statistics: Department of Justice >SME Input |
| SCG-RISK-5-C10 | Workplace Violence Prevention Programs* | 12.56 | 498.00 | >Private Sector Workplace Violence Statistics: Department of Justice >SME Input |

* Mitigation has adjustment in "% Change in LoRE" field to account for var