SoCalGas's Open System Hydrogen Blending Project

Workpaper Supporting the Direct Testimony of Blaine Waymire Chapter 2

Joint Amended IOU Hydrogen Blending Demonstration Application (A.22-09-006)

Explanation of Work Paper

This work paper (WP-2) includes all Level 5 cost estimates to support SoCalGas's proposed Open System Hydrogen Blending Demonstration Project (Open System Project) sited in the City of Orange Cove, California. For information on the associated revenue requirement and rate impact, see the Direct Testimony of Nasim Ahmed and Marjorie Schmidt-Pines (Chapter 6).

Table 1 summarizes the O&M costs related to the Open System Project. Tables 2 to 5 reflect the costs by project phase, as described in the Direct Testimony of Blaine Waymire (Chapter 2). Detailed cost estimates and assumptions to support the work paper are provided in WP-2 Appendix A.

Table 1: Project Cost Estimates (O&M)

| 2025 | 2026 | 2027 | 2028 | Total | | |
|--------------|--------------|-----------|-------------|--------------|--|--|
| \$34,366,986 | \$11,709,582 | \$966,419 | \$1,371,045 | \$48,411,032 | | |

Cost Mechanism Justification

The Open System Project is a demonstration project that was designed to be in accordance with D.22-12-057 and D.21-07-005. Once the Open System Project is planned, designed, constructed, and commissioned, SoCalGas will test various hydrogen blends in the City of Orange Cove over the course of approximately 18 months. After the testing, there are various options for decommissioning and equipment removal, however, cost estimates in this workpaper make a conservative assumption of full decommissioning and equipment removal. For the purposes of Cost Mechanism, the demonstration nature of the project planned for the Open System Project is different than most utility activities and closer to a research, development, and demonstration (RD&D) project than a typical capital project. For this reason, all of the equipment costs and related direct labor are being treated as O&M.

Project Description

The Open System Project has been designed to blend hydrogen into an open portion of a medium-pressure natural gas distribution pipeline system that will ultimately serve the City of Orange Cove. The equipment is slated to be located in an empty plot of land at the southwest corner of Jacobs Avenue and South Avenue, situated diagonally across the intersection from SoCalGas's regulator station in Orange Cove, California. No modification will be made to the existing pipeline system for isolation, with the exception of one short gas pipeline that will direct natural gas coming into the community to the hydrogen blending equipment. All hydrogen-related equipment will be procured and deployed onsite. The Open System Project will begin by observing 100% natural gas in the pipeline system. Once a baseline is established, SoCalGas plans to

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blend and inject electrolytic hydrogen produced onsite into the system, starting at 0.1% hydrogen by volume and up to 5% by volume over time. The blend volume will be gradually increased based on safety and technical feasibility validated with testing throughout the project, including evaluating key impacts on pipes, meters, and end-use equipment. Upon conclusion of the estimated 18-month testing period, SoCalGas will move forward with decommissioning specifics that will be outlined in an agreement between SoCalGas and the City of Orange Cove, which may include leaving equipment in place for future hydrogen blending. A final report will be prepared and publicly disseminated to share the results and findings of the demonstration.

Project Plan

Table 2. Summary of Project Phases

| Phase & Activity | Description | Estimated Duration |
|---|--|--|
| 0. Pre-development | All efforts supporting this Amended Application submittal are considered "Pre- development." Upon Commission approval, the project will move on to subsequent phases | Pre-application submittal |
| 1. Design, Construction, and Commissioning | Hydrogen production and blending equipment is designed; detailed safety and feasibility analyses are performed. Stakeholder engagement will be conducted throughout the project's lifespan. Following design and feasibility, equipment is procured, constructed, and commissioned; pre-demo equipment and pipeline system inspections and any necessary remediation are conducted | 18 months |
| 2. Demonstration and Data Collection | Hydrogen is blended in system on a data analysis schedule; data is collected; periodic inspection of equipment and pipelines; test pipelines and components pre-, during, and post-hydrogen blend exposure | 24 months (18 months live blending and 6 months asset inspection and validation) |
| 3. Decommissioning, Equipment Removal, and System Restoration | Potential removal of hydrogen equipment | 6 months |
| 4. Data Analysis and Dissemination | Data from pilot is analyzed and a public report will be released | 9 months |

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Forecast Methodology (Construction Costs and Labor)

SoCalGas's methodology for forecasting costs is discussed in Chapter 2 testimony. SoCalGas used a Level 5 Estimate for Total Installed Cost (TIC) estimate to implement the scope of work in Phases 1 and 3. The TIC estimate includes direct costs associated with project management, engineering and design, environmental permitting, material and equipment procurement, and construction. For programmatic, operational, and data collection-related expenses in Phases 2 and 4, the forecast method developed for this cost category is zero-based. This method is most appropriate because RD&D needs and activities will evolve with the project, and this is a new type of project with new technologies.

During cost estimate preparation, this project was in the preliminary design stage. Further development of this project could reveal new information requiring some adjustments to the project plan in areas such as engineering, materials, permitting, environmental and land, staffing, and customer engagement, all of which could impact actual costs compared to this cost estimate. An average 30% contingency has been utilized.

Schedule

Implementation of the Open System Project is proposed to be completed consistent with the overall prioritization and timing described in Chapter 2 testimony. The critical project deliverables were identified and incorporated into a work breakdown structure and durations were determined for each project phase.

PHASE 1 COSTS

| | Table 3: Phase 1 (O&M) | | | | | | | | | | | |
|---------|------------------------|--------------|------|------|--------------|--|--|--|--|--|--|--|
| Phase 1 | 2025 | 2026 | 2027 | 2028 | Total | | | | | | | |
| Total | \$34,366,986 | \$11,455,662 | 0 | 0 | \$45,822,648 | | | | | | | |

Phase 1 Assumptions

Refer to WP-2 Appendix A for a detailed list of assumptions used to develop Phase 1 estimates.

PHASE 2 COSTS

| | Table 4: Phase 2 (O&M) | | | | | | | | | | | |
|---------|------------------------|-----------|-----------|------|-----------|--|--|--|--|--|--|--|
| Phase 2 | 2025 | 2026 | 2027 | 2028 | Total | | | | | | | |
| Total | 0 | \$253,920 | \$317,400 | 0 | \$571,320 | | | | | | | |

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Phase 2 Assumptions

The following assumptions were made to develop this cost estimate:

- Level 5 Estimate (- 50% / +100%);
- Monthly odorant sampling and analysis;
- Quarterly leak surveys and leak detection equipment evaluation;
- As needed equipment checks;
- Regular maintenance of major equipment (blending skid and electrolyzer);
- Program management; and
- 10% contingency built into hourly rate.

PHASE 3 COSTS

| Table 4: Phase 3 (O&M) | | | | | | | | | | | |
|------------------------|------|------|-----------|-------------|-------------|--|--|--|--|--|--|
| Phase 3 | 2025 | 2026 | 2027 | 2028 | Total | | | | | | |
| Total | 0 | 0 | \$649,019 | \$1,298,037 | \$1,947,056 | | | | | | |

Phase 3 Assumptions

Refer to WP-2 Appendix A for a detailed list of assumptions to develop Phase 3 estimates.

PHASE 4 COSTS

| Table 5: Phase 4 (O&M) | | | | | | | | | | | |
|------------------------|------|------|------|----------|----------|--|--|--|--|--|--|
| Phase 4 | 2025 | 2026 | 2027 | 2028 | Total | | | | | | |
| Total | 0 | 0 | 0 | \$73,008 | \$73,008 | | | | | | |

Phase 4 Assumptions

The following assumptions were made to develop this cost estimate:

- Level 5 Estimate (- 50% / +100%)
- An engineering and data team of 1, working 8 hours per week for 39 weeks
- A management team of 3, each employee working 2 hours per week for 39 weeks
- 30% contingency in alignment with Level 5 estimates is included

Phase 1:

Orange Cove H2 Blending Estimate Phase 1 PROJECT SUMMARY

| Summary Description | Bare Total | Conti | ngency | Total Cost | Basis |
|--------------------------------------|---------------|-------|--------------|---------------|---------------------------|
| Mechanical Contractor | \$ 7,530,309 | 30% | \$ 2,259,093 | \$ 9,789,402 | See "Digs - Capital" Tab |
| Electrical Contractor | \$ 7,427,352 | 30% | \$ 2,228,206 | \$ 9,655,558 | See "Elect - Capital" Tab |
| Material- Pipe | \$ 148,876 | 30% | \$ 44,663 | \$ 193,539 | See "Digs - Capital" Tab |
| Material-Valves & Fittings | \$ 260,375 | 30% | \$ 78,112 | \$ 338,487 | See "Digs - Capital" Tab |
| Material- Other | \$ 13,751,719 | 30% | \$ 4,125,516 | \$ 17,877,235 | See "Elect - Capital" Tab |
| Sub-Total Construction and Materials | \$ 29,118,631 | | \$ 8,735,589 | \$ 37,854,221 | |

| Summary Description | Bare Total | | (| Override | Conti | nger | тсу | 1 | Total Cost | Basis |
|---|------------------|------|----|----------|-------|------|------------|----|------------|---|
| Bellhole Inspection Services | \$ 48,402 | 3.9% | | | 30% | \$ | 14,521 | \$ | 62,922 | See "Digs - Capital" Tab |
| SCG / SDG&E Labor - Mgmt. & Non Labor | \$ 1,048,271 | 3.6% | | | 30% | \$ | 314,481 | \$ | 1,362,752 | Historical % |
| SCG / SDG&E Labor - Union T/H | \$ 376,000 | 0.1% | \$ | 376,000 | 30% | \$ | 112,800 | \$ | 488,800 | 2 workers for project duration |
| SCG / SDG&E Labor - Outreach & Public Affairs | \$ 1,019,152 | 3.5% | | | 30% | \$ | 305,746 | \$ | 1,324,898 | Historical % |
| Engineering / Design Services | \$ 506,250 | 0.8% | \$ | 506,250 | 30% | \$ | 151,875 | \$ | 658,125 | Based on Engineering quote from SPEC S |
| PM / Project Services | \$ 387,750 | 3.5% | \$ | 387,750 | 30% | \$ | 116,325 | \$ | 504,075 | Based on project duration and stage |
| Construction Management / Inspection | \$ 640,375 | 2.1% | \$ | 640,375 | 30% | \$ | 192,113 | \$ | 832,488 | Based on project duration |
| Surveying / As-builts | \$ 35,000 | 0.2% | \$ | 35,000 | 30% | \$ | 10,500 | \$ | 45,500 | Historical % |
| Environmental Services | \$ 1,073,559 | 3.0% | | | 30% | \$ | 322,068 | \$ | 1,395,627 | Historical % |
| Pressure Test Certification Services | \$ 22,798 | 0.1% | \$ | 22,798 | 30% | \$ | 6,839 | \$ | 29,637 | Pipe size & duration of sub onsite |
| Water Storage | \$ 58,237 | 0.2% | | | 30% | \$ | 17,471 | \$ | 75,708 | Historical % |
| Weld X-Ray / NDE | \$ 39,984 | 0.1% | \$ | 39,984 | 30% | \$ | 11,995 | \$ | 51,979 | Days of welding at \$2200/dy |
| Land Services | \$ 166,903 | 0.4% | \$ | 166,903 | 30% | \$ | 50,071 | \$ | 216,974 | Historical % increased due to area of lease |
| CNG / LNG | \$ - | 1.2% | \$ | - | 30% | \$ | - | \$ | - | Assumes not needed |
| Gas Capture / Cross Compression | \$ - | 0.8% | \$ | - | 30% | \$ | - | \$ | - | Assumes not needed |
| Miscellaneous Services | \$ 611,491 | 2.1% | | | 30% | \$ | 183,447 | \$ | 794,939 | Historical % |
| Outreach & Public Affairs (Third Party) | \$ 58,237 | 0.2% | | | 30% | \$ | 17,471 | \$ | 75,708 | Historical % |
| Permits | \$ 116,475 | 0.4% | | | 30% | \$ | 34,942 | \$ | 151,417 | Historical % |
| Other Non-Labor Costs | \$ 122,171 | | \$ | 122,171 | 30% | \$ | 36,651 | \$ | 158,822 | 5% of SCG / SDG&E labor |
| Total Direct Estimated Cost (No Loaders) | \$ 35,449,687 | | | | | \$ | 10,634,906 | \$ | 46,082,648 | |

Basis Of Estimate

Project Details:

Project Location: Jacobs Ave & South Ave. Orange Cove, CA 93646

High Level Schedule: N/A

Peak Load: None provided

Pipeline Extension Diameter: 2" - 1"

Pipeline Extension Length: 1080 LF

Gas Source: Natural Gas

Collectable:

Scope Of Work:

Design and build a hydrogen blending site that will produce hydrogen onsite. A comound will be built in an existing parking lot that will utilize a PEM electrolyzer as the key component to producing hydrogen. Natural gas, water, sewer and electrical utilites will be extended from nearby sources to site compound equipment

Assumptions:

The following assumptions and clarifications were used in the creation of this estimate based on feedback from the project team:

- Estimating Benchmarking database was utilized to source comparable projects.
- Additional costs for closeout/commissioning to be assumed based on past projects
- Assumes 5x10s work schedule
- Assumes site will be closed to the public during construction
- Assumes equipment and materials will be staged in the same parking lot as the compound
- Rates are based on average union rates
- Includes installation of 1000 LF of 6" PE pipe and associated appurtenances
- Assumes primary electrical connection is within 300 LF of compound
- Assumes equipment foundations will be scarified and compacted prior to pouring concrete
- Assumes water connection is within 3500 LF from compound (water canal location)
- Assumes sewer connection is within 300 LF of compound
- Includes (1) flow meter and (2) gas analyzers
- Includes hydrogen detectors, fire detectors, and ESD system
- Assumes existing asphalt is up to 6" thick and no substructures
- Includes (100) bollards at compound and surrounding equipment
- Project includes new SCADA enclosure that lies outside of Class 1. Div 1 area with a raised foundation pad
- Assumes third party will be hired to design and build the blending skid, including its control systems
- Assumes pipe is 6" PE pipe with the same specifications as natural gas requirements
- Assumes site is currently asphalt and will be excavated using mechanical means
- Includes (10) days of contractor commissioning support for equipment
- Assumes mechanical and electrical work will be performed at the same time
- Assumes joint trenching can be utilized for pipe and conduits
- Includes 0 sac slurry for backfilling trenches
- Estimate is based on SOW received, assumes constructability aligns with design proposed
- Assumes utility study will be conducted by others
- Includes 24 months of land leasing for project through decomissioning
- Includes 9 MW Battery Energy Storage System (BESS)
- Includes (1) PV inverter
- Assumes solar panels will be mounted no more than 10' high
- Assumes similar solar panel mounting design as shown on Vendor Quotes tab
- Assumes 6.5 acres of solar panels will be installed
- Estimate is based on SOW received, assumes constructability aligns with design proposed
- Assumes utility study will be conducted by others

Includes 30% contingency - per PM request

Exclusions and Basis Of Estimate:

- Excludes seismic design considerations
- Excluding actuals spent to date
- Excludes Force Mejeur
- Excludes site drainage modifications
- Landscaping
- Estimate excludes any maintenance and utility costs that would be incurred after site is operational
- Ongoing electrical costs once site is operational
- Masonry walls
- Traffic control, assumes parking lot will be closed during construction
- Removal of trees or existing underground structures within site
- Geotechnical studies
- Overexcavation for equipment pads due to soil stability issues
- More than 1 mobilization

- Removal or relocation of unrelated owner equipment obstructing construction
- Permanent site fencing
- Site paving
- Demo/removal of any existing substructures
- Land Acquisition
- Equipment enclosures or sound mitigation methods
- Site lighting
- Handling, hauling, excavating contaminated soils
- Site grading
- Watertable controls/ Site dewatering
- Decommissioning/removal of site equipment
- Haz ops site assessment
- Demo/removal of any existing substructures
- Delays caused by road moratoriums

WOA Summary

| Туре | C | 0&M Project | Capital/Plant - New Install | Total Capital/Plant - Removal | TOTALS |
|---------------------------|----|-------------|--------------------------------|-------------------------------|------------------|
| Company Labor | \$ | 3,176,450 | | | \$ 3,176,450 |
| Contract Labor | \$ | 18,982,737 | | | \$ 18,982,737 |
| Pipe Costs | \$ | 193,539 | | | \$ 193,539 |
| Other Stores Material | \$ | 818,770 | | | \$ 818,770 |
| Purchased Material | \$ | 17,396,952 | | | \$ 17,396,952 |
| Purchased Services | \$ | 4,743,683 | | | \$ 4,743,683 |
| Paving | \$ | 460,278 | | | \$ 460,278 |
| Permits | \$ | 151,417 | | | \$ 151,417 |
| Other Direct Costs | \$ | 158,822 | | | \$ 158,822 |
| TOTAL DIRECT COSTS | \$ | 46,082,648 | | | \$ 46,082,648 |

Phase 2:

| | | Occurrences | Number of Staff | Hours Per Year | Average Hourly Rate | Labor Estimate (Direct Dollars) | Non-Labor Estimate (Direct Dollars) | Total Per Year (Direct Dollars) | Total for Phase 2 (Direct Dollars) |
|--------------------------------|-------------|-------------|--------------------|----------------|---------------------|------------------------------------|--|------------------------------------|---------------------------------------|
| | Union | 99 | 8.5 | 1236 | \$ 59.22 | \$ 73,200.00 | \$ 25,000.00 | \$ 98,200.00 | \$ 147,300.0 |
| Equipment Maintenance | Management | 89 | 7 | 1096 | \$ 90.00 | \$ 98,640.00 | \$ 25,000.00 | \$ 123,640.00 | \$ 185,460.0 |
| | Third-Party | 0 | - | - | | \$ - | \$ 57,000.00 | \$ 57,000.00 | \$ 85,500.0 |
| Pipeline Leak Detection | Union | 5 | 8.5 | 80 | \$ 50.00 | \$ 4,000.00 | \$ - | \$ 4,000.00 | \$ 6,000.0 |
| Pipeline Leak Detection | Management | 0 | 8 | 0 | - | \$ - | \$ - | \$ - | \$ - |
| A II I I | Union | 1 | 8.5 | 8 | \$ 45.00 | \$ 360.00 | \$ - | \$ 360.00 | \$ 540.0 |
| Appliance Inspection | Management | 0 | 7 | 0 | - | \$ - | \$ - | \$ - | \$ - |
| Oderset Testine and Consultan | Union | 0 | 8.5 | 0 | | \$ - | \$ - | \$ - | \$ - |
| Odorant Testing and Sampling | Management | 8 | 7 | 128 | \$ 90.00 | \$ 11,520.00 | \$ - | \$ 11,520.00 | \$ 17,280.0 |
| Data Callantina and Manitanian | Union | 16 | 9 | 172 | \$ 57.21 | \$ 9,840.00 | \$ - | \$ 9,840.00 | \$ 14,760.0 |
| Data Collection and Monitoring | Management | 77 | 7 | 688 | \$ 90.00 | \$ 61,920.00 | \$ - | \$ 61,920.00 | \$ 92,880.0 |
| | Union | 0 | 8.5 | 0 | | \$ - | \$ - | \$ - | \$ - |
| Test Plan Management | Management | 20 | 7 | 160 | \$ 90.00 | \$ 14,400.00 | \$ - | \$ 14,400.00 | \$ 21,600.0 |
| | | | | | | \$ 273,880.00 | \$ 107,000.00 | \$ 380,880.00 | \$ 571,320.0 |

Phase 3:

Orange Cove H2 Blending Estimate Phase 3 PROJECT SUMMARY

| Summary Description | Bare | Total | Contir | genc | y | T | otal Cost | Basis |
|--------------------------------------|--------|---------|--------|------|---------|----|-----------|---------------------------|
| Mechanical Contractor | \$ 9 | 922,412 | 30% | \$ | 276,724 | \$ | 1,199,136 | See "Digs - Capital" Tab |
| Electrical Contractor | \$ 1,0 | 001,577 | 30% | \$ | 300,473 | \$ | 1,302,050 | See "Elect - Capital" Tab |
| Material- Pipe | \$ | - | 30% | \$ | - | \$ | - | See "Digs - Capital" Tab |
| Material-Valves & Fittings | \$ | - | 30% | \$ | - | \$ | - | See "Digs - Capital" Tab |
| Material- Other | \$ | - | 30% | \$ | - | \$ | - | See "Elect - Capital" Tab |
| Sub-Total Construction and Materials | \$ 1,9 | 923,989 | | \$ | 577,197 | \$ | 2,501,186 | |

| Summary Description | I | Bare Total | | (| Override | Cont | inge | ncy | | Total Cos | it | Basis |
|---|----|------------|------|----|----------|------|------|-----|-------|------------|-----|-------------------------------------|
| Bellhole Inspection Services | \$ | 4,033 | 3.9% | | | 30% | \$ | 1 | 1,210 | \$ 5,2 | 244 | See "Digs - Capital" Tab |
| SCG / SDG&E Labor - Mgmt. & Non Labor | \$ | 69,264 | 3.6% | | | 30% | \$ | 20 |),779 | \$ 90,0 |)43 | Historical % |
| SCG / SDG&E Labor - Union T/H | \$ | 128,000 | 0.1% | \$ | 128,000 | 30% | \$ | 38 | 3,400 | \$ 166,4 | 100 | 2 workers for project duration |
| SCG / SDG&E Labor - Outreach & Public Affairs | \$ | 28,860 | 1.5% | | | 30% | \$ | 8 | 3,658 | \$ 37,5 | 18 | Historical % |
| Engineering / Design Services | \$ | 15,000 | 0.8% | \$ | 15,000 | 30% | \$ | | 1,500 | \$ 19,5 | 00 | Minimal |
| PM / Project Services | \$ | 148,500 | 3.5% | \$ | 148,500 | 30% | \$ | 44 | 1,550 | \$ 193,0 |)50 | Based on project duration and stage |
| Construction Management / Inspection | \$ | 82,000 | 2.1% | \$ | 82,000 | 30% | \$ | 24 | 1,600 | \$ 106,6 | 00 | Based on project duration |
| Surveying / As-builts | \$ | 20,000 | 0.2% | \$ | 20,000 | 30% | \$ | 6 | 5,000 | \$ 26,0 | 000 | Historical % |
| Environmental Services | \$ | 48,100 | 2.5% | | | 30% | \$ | 14 | 1,430 | \$ 62,5 | 30 | Minimal |
| Pressure Test Certification Services | \$ | - | 0.1% | \$ | - | 30% | \$ | | - | \$ | - | Pipe size & duration of sub onsite |
| Water Storage | \$ | 5,772 | 0.3% | | | 30% | \$ | • | 1,732 | \$ 7,5 | 04 | Historical % |
| Weld X-Ray / NDE | \$ | - | 0.1% | \$ | - | 30% | \$ | | - | \$ | - | Days of welding at \$2200/dy |
| Land Services | \$ | - | 0.0% | | | 30% | \$ | | - | \$ | - | Assumes not needed |
| CNG / LNG | \$ | - | 1.2% | \$ | - | 30% | \$ | | - | \$ | - | Assumes not needed |
| Gas Capture / Cross Compression | \$ | - | 0.8% | \$ | - | 30% | \$ | | - | \$ | - | Assumes not needed |
| Miscellaneous Services | \$ | 57,720 | 3.0% | | | 30% | \$ | 17 | 7,316 | \$ 75,0 | 36 | Historical % |
| Outreach & Public Affairs | \$ | - | | | | 30% | \$ | | - | \$ | - | Historical % |
| Permits | \$ | 9,620 | 0.5% | | | 30% | \$ | 2 | 2,886 | \$ 12,5 | 606 | Historical % |
| Other Non-Labor Costs | \$ | 11,306 | | \$ | 11,306 | 30% | \$ | 3 | 3,392 | \$ 14,6 | 98 | 5% of SCG / SDG&E labor |
| Total Direct Estimated Cost (No Loaders) | \$ | 2,552,164 | | | | | \$ | 765 | 5,649 | \$ 3,317,8 | 313 | |

Class 5 Basis Of Estimate

Project Details:

Project Location: Jacobs Ave & South Ave. Orange Cove, CA 93646

High Level Schedule: N/A

Peak Load: None provided

Pipeline Extension Diameter: 2" - 1"

Pipeline Extension Length: 1080 LF

Gas Source: Natural Gas

Collectable:

Scope Of Work:

Phase 3 includes the decomissioning and removal of site equipment and foundations installed during phase 1.

Assumptions:

The following assumptions and clarifications were used in the creation of this estimate based on feedback from the project team:

- Estimating Benchmarking database was utilized to source comparable projects.
- Assumes 5x10s work schedule
- Includes demolition of:

Concrete equipment foundations

Compound Fencing

Bollards

- Includes disposal of debris according to city codes
- Assumes compound location after equipment removal will be left as dirt
- Includes disconnecting power lines
- Includes trucking/hauling equipment needed to lift and transport skids and equipment
- Includes removing all underground PE gas piping installed in phase 1
- Assumes UG Natural gas piping will be capped and abandoned in place from H2 compound to tie in locations
- Assumes UG water piping will be capped and abandoned in place from H2 compound to water canal
- Includes 6.5 acres of solar panel and mounting structure removal
- Includes 30% contingency per PM request

Exclusions and Basis Of Estimate:

- Excluding actuals spent to date
- Excludes Force Mejeur
- Excludes site drainage modifications
- Permanent fencing
- Landscaping
- Handling/removing hazardous materials
- More than 1 mobilization
- Site security
- Excludes water & sewer work
- Re-installing removed equipment and future sites
- Relocation /Storage of Solar Panels
- Electronic Waste Disposal and/or Solar Panels disposal
- Disposal of electrical waste
- -Long Term Storage of Used Equipment

WOA Summary

| Туре | O&M Project | Capital/Plant - New Install | Total Capital/Plant - Removal | TOTALS |
|--------------------------|-----------------|--------------------------------|-------------------------------------|-----------------|
| Company Labor | \$ 293,960 | | | \$ 293,960 |
| Contract Labor | \$ 2,493,111 | | | \$ 2,493,111 |
| Pipe Costs | \$ - | | | \$ - |
| Other Stores Material | \$ - | | | \$ - |
| Purchased Material | \$ - | | | \$ - |
| Purchased Services | \$ 495,462 | | | \$ 495,462 |
| Paving | \$ 8,075 | | | \$ 8,075 |
| Permits | \$ 12,506 | | | \$ 12,506 |
| Other Direct Costs | \$ 14,698 | | | \$ 14,698 |
| TOTAL DIRECT COSTS | \$ 3,317,813 | | | \$ 3,317,813 |

Phase 4:

| Tasks | # of Staff | Occurrence * | Hours Per Staff | ▼ Hourly | Rate | Estimate | with 30% (| Contingency |
|------------------------------------|------------|--------------|-----------------|-----------------|--------|-----------------|------------|------------------|
| Hydrogen Engineering and Data Team | 1 | 39 | | 8 \$ | 90.00 | \$ 28,080.00 | \$ | 36,504.00 |
| Management | 3 | 39 | | 2 \$ | 120.00 | \$ 28,080.00 | \$ | 36,504.00 |
| Reporting (Contractor/Third Party) | | | | | | | Tracked th | rough subaccount |
| | | | | | | Total | \$ | 73,008.00 |